

\$100m Food Manufacturing Restructuring

Restructuring a major food group and integrating its supply chain

The Challenge

A major Australian food-manufacturing group faced poor capacity utilisation, weak financial performance across multiple business units and error-prone distribution.



AT A GLANCE

\$100m

Restructuring programme

Australia

Food manufacturing

Group-wide

Portfolio & supply chain

Our Approach

- **Business Analysis**
Assessed financial, operating and market performance across business units.
- **Portfolio Strategy**
Evaluated long-term attractiveness, viability and investment requirements.
- **Restructuring**
Recommended reinvestment, merger or divestment according to business potential.
- **Supply Chain Integration**
Oversaw design and implementation of a group-wide integrated supply-chain architecture.

Outcome

Capacity increased approximately 30% from baseline, while mid-term share price increased approximately 20% through divestments, productivity improvements and channel efficiencies.

Experience Across the Journey

